

# Chp 6. EQUITY VALUATION RETURN CONCEPTS

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**Master in Finance**  
Ranking 2020

**COST** of  
**CAPITAL**

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Estimating the Risk-Free Rate

Estimating the Beta

Estimating the MRP / ERP

### **a) Alternatives to the CAPM Model**

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# 1

## **Cost of Equity**

EQUITY VALUATION

# COST OF EQUITY

## CAPM Model

$$r_i = \text{RFR} + \beta_i^{\text{mkt}} \text{MRP} \quad , \quad \text{in which } \text{MRP} = E(R_m) - \text{RFR}$$

### Assumptions:

- Investors are risk averse
- Investment is based on mean-variance optimization
- Relevant risk is systematic

Include a CRP (**country risk premium**)? It is no longer a 'pure' CAPM model!

$$r_i = \text{RFR} + \text{CRP} + \beta_i^{\text{mkt}} (\text{MRP})$$

*or*

$$r_i = \text{RFR} + \beta_i^{\text{mkt}} (\text{MRP} + \text{CRP})$$

# COST OF EQUITY

## CAPM Model

Which RFR?

(US, Germany, Portugal, etc.)

How to estimate the  $\beta$ ?

Sources of data?

How to estimate the MRP / ERP?

Sources of data?

Different MRP for different segments?

	EU E&C	EU E&S
<b>COST OF EQUITY</b>		
Risk Free Rate	4.05%	4.12%
Beta ( $\beta$ )	1.46	1.35
MRP	7.42%	7.43%
<b>Re</b>	<b>14.87%</b>	<b>14.13%</b>
<b>COST OF DEBT</b>		
Cost of Debt	6.82%	6.82%
Tax Rate	30.00%	30.00%
<b>After-tax Rd</b>	<b>4.77%</b>	<b>4.77%</b>

	Africa	LATAM
<b>COST OF EQUITY</b>		
Risk Free Rate	10.00%	7.50%
Beta ( $\beta$ )	2.12	1.85
MRP	6.31%	5.84%
<b>Re</b>	<b>23.40%</b>	<b>18.29%</b>
<b>COST OF DEBT</b>		
Cost of Debt	6.82%	6.82%
Tax Rate	30.00%	30.00%
<b>After-tax Rd</b>	<b>4.77%</b>	<b>4.77%</b>

# COST OF EQUITY

## CAPM Model

Data requirements	Considerations
<b>Risk-free rate (<math>R_f</math>)</b>	Use <b>long-term</b> default-free government denominated bonds in the same currency as cash flows.
<b>Company's beta (<math>\beta</math>)</b>	Use <b>market data</b> or lever the <b>company's industry beta</b> to company's target D/V ratio.
<b>Market risk premium (<math>R_m - R_f</math>)</b>	The market risk premium is difficult to measure. Various models point to a risk premium between 4.5% and 5.5%, but varies significantly per country.

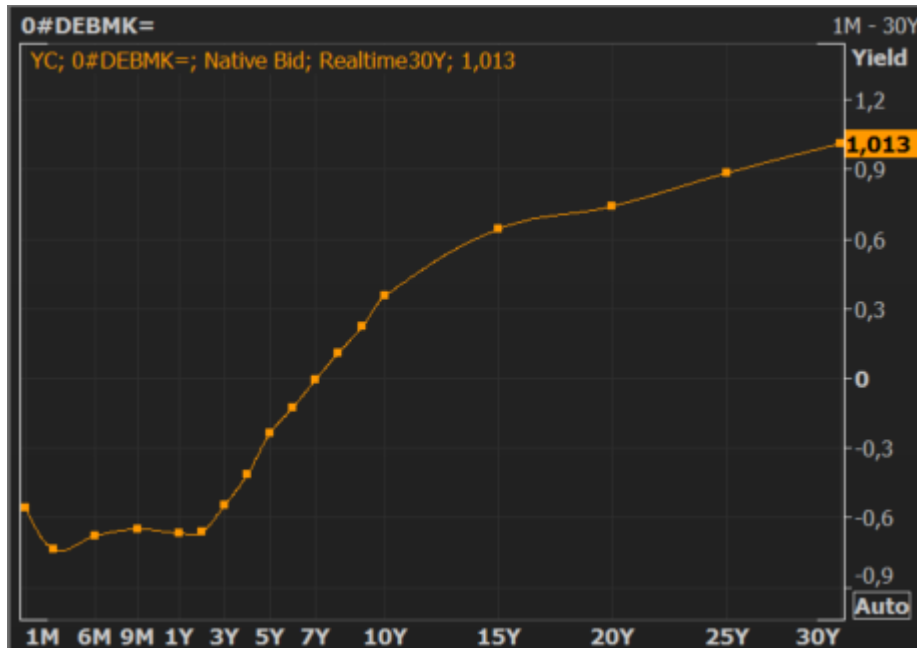
# COST OF EQUITY

## CAPM Model

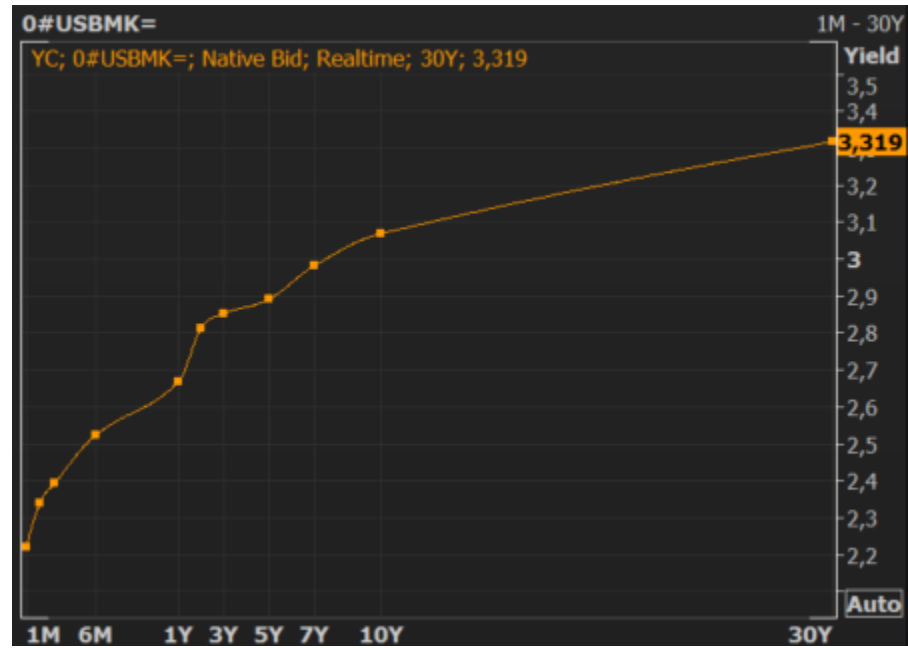
### Estimating the Risk-Free Rate

Ideally, discount each cash flow using a government bond with the same maturity.  
For simplicity, the 10-year government bonds can be used.

German Government Benchmark Yield Curve



United States Government Benchmark Yield Curve



# COST OF EQUITY

## CAPM Model

**Risk Free Rate** Use yields on long-term riskless bonds

Benchmark: **German Bund (10y)**

The yield curve has been reshaping recently, thus yields on 10y Bonds are not appropriate

( **-0.707%** - August 31<sup>st</sup>, 2019 )

Normalize the data using the 10-year monthly average (**1.209%**)



Source: Thomson Reuters Eikon (historical monthly yield of German Bund 10y)



# COST OF EQUITY

## CAPM Model

### Risk Free Rate

The benchmark for the 30y German Bund is also negative

( **-0.218%** - August 31<sup>st</sup>, 2019 )



Source: Thomson Reuters Eikon (historical monthly yield of German Bund 30y)

# COST OF EQUITY

## CAPM Model

### Estimating the Beta

#### Method A)

**Pure-play method:** especially for thinly traded stocks or for non-public companies.

$$\beta_L = \beta_U \times \left[ 1 + \frac{D}{E} \times (1 - t) \right]$$

**Exercise:** Estimate the  $\beta_L$  for BWM AG

- Data from peers (e.g., Bloomberg, Reuters)
- Data from the industry (e.g., Damodaran <http://pages.stern.nyu.edu/~adamodar/>)

# COST OF EQUITY

## CAPM Model

### Estimating the Beta



Identifier	Company Name	Beta	Total Debt (2017YE, usd)	Company Market Cap (usd)	WACC Tax Rate, (%) - for Rd	Effective Tax Rate, (%) (2017YE)	$\beta_U$
BMWG.DE	Bayerische Motoren Werke AG	1.31	113,539,904,751.62	54,936,363,926.35	30.7%	18.3%	0.54
7203.T	Toyota Motor Corp	1.14	182,077,583,286.28	194,753,457,915.09	29.4%	19.2%	0.69
VOWG_p.DE	Volkswagen AG	1.49	196,101,294,370.27	82,197,444,066.00	25.7%	16.4%	0.54
DAIGn.DE	Daimler AG	1.43	152,498,170,607.36	60,983,760,390.78	28.3%	24.0%	0.51
TSLA.OQ	Tesla Inc	0.58	10,314,938,000.00	59,675,421,984.75	28.9%		0.51
7267.T	Honda Motor Co Ltd	1.27	64,549,360,060.23	50,959,502,482.50	30.3%	-1.2%	0.67
GM.N	General Motors Co	1.27	94,219,000,000.00	49,526,153,481.97	28.9%	35.7%	0.54
F.N	Ford Motor Co	0.71	154,287,000,000.00	36,039,804,668.10	22.3%	11.3%	0.16
7201.T	Nissan Motor Co Ltd	1.15	72,824,731,789.95	35,655,179,109.46	27.9%	-7.4%	0.46
FCHA.MI	Fiat Chrysler Automobiles NV	1.44	21,558,042,729.81	24,842,903,042.52	21.7%	43.0%	0.86
7269.T	Suzuki Motor Corp	1.04	5,438,641,069.08	23,256,546,143.59	34.0%	28.3%	0.90
005380.KS	Hyundai Motor Co	1.25	67,519,275,673.55	22,068,618,691.49	23.4%	-2.4%	0.37
PEUP.PA	Peugeot SA	1.64	9,252,528,160.65	20,064,352,442.77	25.5%	24.6%	1.22
RENA.PA	Renault SA	1.48	59,849,330,022.43	19,762,452,901.37	20.2%	14.6%	0.43
7270.T	Subaru Corp	1.30	811,236,589.50	17,435,291,025.62	29.5%	25.4%	1.25
000270.KS	Kia Motors Corp	1.18	8,208,196,029.52	10,196,958,916.37	20.0%	15.1%	0.72

Mean 0.66  
Median 0.54

$$\beta_L = 0.54 \times \left[ 1 + \frac{113,540}{54,936} \times (1 - 0.307) \right] = 1.309$$

# COST OF EQUITY

## CAPM Model

### Estimating the Beta



Industry Name	Number of firms	Beta	D/E Ratio	Effective Tax rate	Unlevered beta	Cash/Firm value	Unlevered beta corrected for cash	HiLo Risk	Standard deviation of equity	Standard deviation in operating income (last 10 years)
Auto & Truck	18	1.2	148.09%	8.15%	0.56	4.88%	0.59	0.6051	38.59%	209.62%

Last Updated in January 2018

By Aswath Damodaran

Damodaran's approach corrects for cash:

$$\beta_{U_{\text{cash adj.}}} = \frac{\beta_U}{\left(1 - \frac{\text{Cash}}{\text{Firm Value}}\right)} = \frac{0.56}{(1 - 0.0488)} = 0.59$$

The intuition is that cash has no risk, therefore the beta for the cash is zero

$$\beta_L = 0.59 \times \left[1 + \frac{113,540}{54,936} \times (1 - 0.307)\right] = 1.441$$

# COST OF EQUITY

## CAPM Model

### Estimating the Beta

#### Method B)

**Regression:** return of a stock on the return of the market.

$$R_i = \alpha + \beta \times R_m + \varepsilon$$

The “raw”  $\beta$  may be adjusted for “drift” (Blume adjustment):

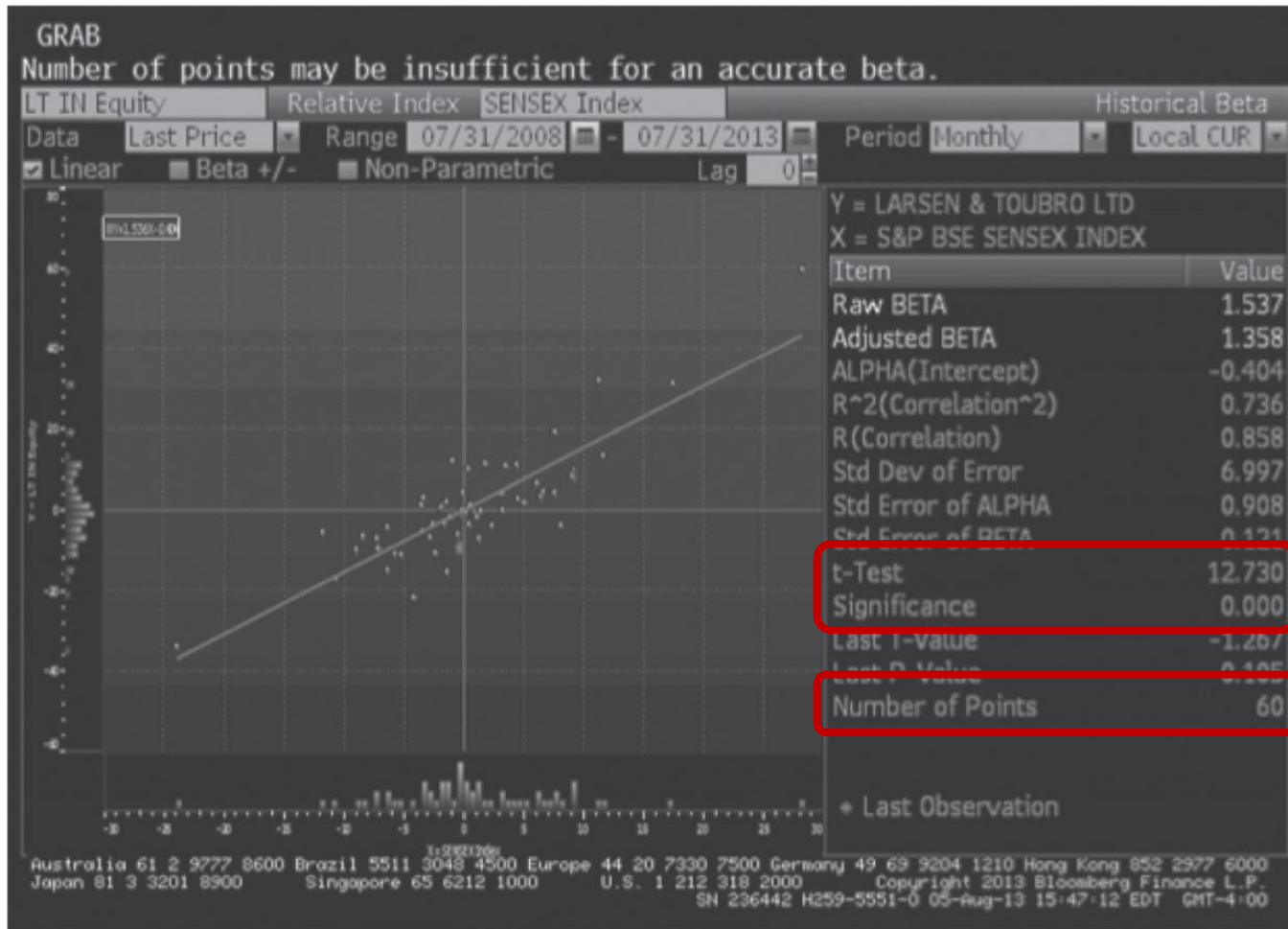
$$\beta_{\text{adj}} = \beta_{\text{raw}} \times (2/3) + 1.0 \times (1/3)$$

- Choice of **index**
- Choice of **length of data** period and **frequency of observations**: monthly data for 5 years (60 observations)

# COST OF EQUITY

## CAPM Model

### Estimating the Beta



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# COST OF EQUITY

## CAPM Model

### Estimating the Beta

BMW  
GROUP



Rolls-Royce  
Motor Cars Limited

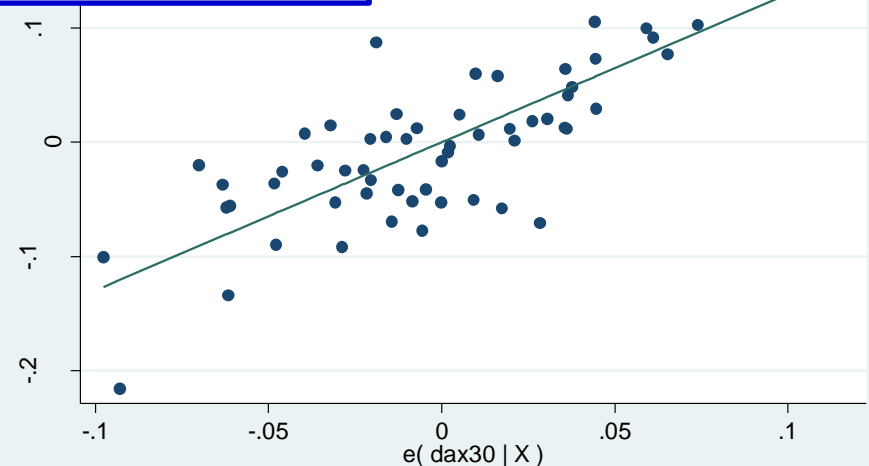
```
. reg bmw dax30
```

Source	SS	df	MS	Number of obs	=	60
Model	.191322886	1	.191322886	F(1, 58)	=	101.35
Residual	.109486776	58	.001887703	Prob > F	=	0.0000
Total	.300809662	59	.005098469	R-squared	=	0.6360
				Adj R-squared	=	0.6298
				Root MSE	=	.04345

bmw	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]
dax30	1.296492	.1287814	10.07	0.000	1.038708 1.554276
_cons	-.0053625	.0056444	-0.95	0.346	-.016661 .005936

$$\beta_{adj} = 1.29649 \times (2/3) + (1/3)$$

$$\beta_{adj} = 1.198$$



coef = 1.296492, (robust) se = .13679318, t = 9.48

# COST OF EQUITY

## CAPM Model

### Estimating MRP or ERP

#### Method A)

**Survey:** ask analysts, executives, regulators, etc.

Fernandez et al. (2019). *Market Risk Premium and Risk-Free Rate used for 69 Countries in 2019: A Survey*. ([https://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=3358901](https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3358901))

Portugal = 7.5%

Germany = 5.7%

US = 5.6%

#### Method B)

**Extrapolate from the past:**

$$R_m = \frac{R_i - RFR}{\beta_i^{mkt}} + RFR$$



# COST OF EQUITY

## CAPM Model

### Estimating MRP or ERP

#### Method C)

Supply side model:  $( R_m - RFR )$

Estimate these parameters from historical data

- Use the **longest period** possible (e.g., 10 years);
- May be adjusted for **survivorship bias**;
- **Long-term government bond rate** (instead of short-term) is preferred as proxy for the RFR;
- **Geometric mean** (takes into account the compounding effect) is preferred to arithmetic mean.

# COST OF EQUITY

## CAPM Model

### Estimating MRP or ERP

#### Method D)

Current financial ratios (regression) – dividend yield:

$$R_m - R_f = \alpha + \beta \ln \left( \frac{\text{Dividend}}{\text{Price}} \right) + \varepsilon$$

[http://pages.stern.nyu.edu/~adamodar/New\\_Home\\_Page/datacurrent.html](http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datacurrent.html)

# COST OF EQUITY

## CAPM Model

### Estimating MRP or ERP

#### Method E)

#### Macroeconomic Model (Ibbotson and Chen):

$$ERP = \{[(1 + E_{INF})(1 + E_{g\text{EPS}})(1 + E_{g\text{P/E}}) - 1.0] + E_{INC}\} - E_{RFR}$$

$$ERP = \{[(1 + Inflation)(1 + Growth\ EPS)(1 + Growth\ P/E) - 1] + Increase\ in\ Earnings\} - RFR$$

# COST OF EQUITY

## CAPM Model

### Estimating MRP or ERP

#### Method F)

#### Gordon Growth Model for ERP:

$$\text{ERP} = D_{\text{yield}_F} + E_{\text{growth}_F} - \text{Bond}_{\text{yield}_0}$$

$D_{\text{yield}_F}$ : forecasted dividend on a market index

$E_{\text{growth}_F}$ : consensus long-term earnings growth

$\text{Bond}_{\text{yield}_0}$ : long-term government bond yield

# COST OF EQUITY

## CAPM Model

### Estimating the CRP

(weighted by 2018 sales: Germany 66%; France 23%; Spain 4%; Portugal 3%; Others 4%)

### Method A) Historical adjusted default spread from Damodaran

Average CRP = **0.37%**

### Method B) 10y Bond Yield in the last 5 years (monthly average)

Source: Thomson Reuters

Average Yield = 0.68%      Benchmark (Germany) = 0.31%

Average CRP = **0.37%**      (over benchmark)

# COST OF EQUITY

## **Multifactor Models** (Alternative to the CAPM)

Generally have higher explanatory power but are more complex and costly to implement

### **The Fama-French Model with Three-Factors (extension to the CAPM):**

$$r_i = \text{RFR} + \beta_i^{\text{mkt}} \text{MRP} + \beta_i^{\text{size}} \text{SMB} + \beta_i^{\text{value}} \text{HML}$$

(based on portfolios)

$\beta_i^{\text{size}}$ : the sensitivity of security  $i$  to movements in small stocks

SMB: the return to small stocks minus the return to large stocks

$\beta_i^{\text{value}}$ : the sensitivity of security  $i$  to movements in value stocks

HML: the return to value stocks minus the return to growth stocks

[http://mba.tuck.dartmouth.edu/pages/faculty/ken.french/Data\\_Library/f-f\\_factors.html](http://mba.tuck.dartmouth.edu/pages/faculty/ken.french/Data_Library/f-f_factors.html)

# COST OF EQUITY

## Multifactor Models (Alternative to the CAPM)

### The Pastor-Stambaugh Model (extension to the Fama-French Model):

$$r_i = \text{RFR} + \beta_i^{\text{mkt}} \text{MRP} + \beta_i^{\text{size}} \text{SMB} + \beta_i^{\text{value}} \text{HML} + \beta_i^{\text{liquidity}} \text{LIQ}$$

$\beta_i^{\text{liquidity}}$ : the sensitivity of security  $i$  to movements in illiquid stocks

LIQ: the return to illiquid stocks minus the return to liquid stocks

### The Carhart Four-Factor Model (extension to the Fama-French Model):

$$r_i = \text{RFR} + \beta_i^{\text{mkt}} \text{MRP} + \beta_i^{\text{size}} \text{SMB} + \beta_i^{\text{value}} \text{HML} + \beta_i^{\text{momentum}} \text{UMD}$$

$\beta_i^{\text{liquidity}}$ : the sensitivity of security  $i$  to momentum

UMD: monthly premium on winners minus losers (momentum factor) – over 2-12 months

# COST OF EQUITY

## The Build-up Method (Alternative to the CAPM)

**Very simple** and can be applied to **privately held companies**, although it uses historical estimates, and these estimates may no longer be relevant

$$\text{Required Return} = \text{RFR} + (\text{Risk premium})_1 + (\text{Risk premium})_2 + \dots + (\text{Risk premium})_k$$

Starts with RFR and adds premiums for different risks, but **does not use betas to adjust factor risk premiums**

$$r_i = \text{RFR} + \text{ERP} + \text{FSP} + \text{IRP} + \text{CSR}$$

FSP: firm size risk premium (proxy for bankruptcy risk)

IRP: industry risk premium (operational risk) – see [Duff & Phelps \(2017\)](#) in the syllabus.

CSR: firm-specific premium (e.g., dependence on a major customer – Porter's Five Forces)

Can include:

RRP (regulatory risk premiums), amongst others



# COST OF EQUITY

## The Build-up Method (Alternative to the CAPM)

### Bond-yield plus risk premium approach:

**BYPRP** cost of equity = YTM on company's long term debt + Risk premium

Suitable if the company has publicly traded debt.

YTM already reflects:

- (i) real interest rates;
- (ii) inflation, and;
- (iii) risk of default on debt.

# COST OF EQUITY

**Modigliani & Miller**

**(Alternative to the CAPM)**

**M&M proposition II with taxes:**

$$r_e = r_u + (r_u - r_d) \left( \frac{D}{E} \right) (1 - T_c)$$

Cost of equity increases with the level of risk, while the business risk ( $r_u$ ) remains constant.

CAPM is an extension of the portfolio theory based on portfolio diversification and idiosyncratic risk minimization/elimination, while M&M is based on capital structure decisions/optimization.

We need the cost of a all-equity financed company ( $r_u$ ) for the APV method.

# COST OF EQUITY

## Discounted Cash Flow Model (Alternative to the CAPM)

**Gordon Growth Model for the  $r_e$ :** rearranging the dividend discount model

$$r_e = \frac{\text{Dividend}}{\text{Price}} + g$$

$$r_e = \frac{\text{Earnings} \left(1 - \frac{g}{\text{ROE}}\right)}{\text{Price}} + g$$

Because CF to Equity ( $CF_e$ ):

$$CF_e = \text{Earnings} \left(1 - \frac{g}{\text{ROE}}\right)$$

Limitation: do not account for share repurchases

# COST OF EQUITY

## Grinold Kroner Model (Alternative to the CAPM)

**Grinold Kroner Model:** is a restatement of the Gordon growth model that takes explicit account of repurchases

$$r_i = \underbrace{\frac{\text{Div}_1}{P_0} - \Delta S}_{\text{income return}} + \underbrace{i + g}_{\text{nominal earnings growth return}} + \underbrace{\Delta \left( \frac{P}{E} \right)}_{\text{repricing return}}$$

$\text{Div}_1/P_0$ : the expected dividend yield

$i$ : the expected inflation rate

$g$ : the expected real total earnings growth rate (not identical do EPS)

$\Delta S$ : the expected percentage change in the number of shares outstanding

$\Delta P/E$ : the per period percent change in the P/E multiple

# 2

## **Cost of Debt**

EQUITY VALUATION

# COST OF DEBT

## Estimating the cost of debt

Look at the:  $\text{Interest Coverage Ratio} = \frac{\text{Operating Income}}{\text{Interest Expense}}$

The ratio can be used to estimate synthetic ratings

(<http://www.stern.nyu.edu/~adamodar/pc/ratings.xls>)

## Method A)

**Interest rate:** rate that the bank charges the firm, or:

$$r_d = \frac{\text{Interest Expense}}{\text{Debt}}$$

## Method B)

**YTM:** yield to maturity of current debt

$$\text{Price} = \frac{\text{Coupon}_1}{(1 + \text{YTM})^1} + \frac{\text{Coupon}_2}{(1 + \text{YTM})^2} + \dots + \frac{\text{Face} + \text{Coupon}_n}{(1 + \text{YTM})^N}$$

# COST OF DEBT

## Estimating the cost of debt

### Method C)

#### Credit spread:

$$r_d = \text{RFR} + \text{Credit Spread}$$

$$r_d = \text{Market yield on government bonds} + \text{Credit risk spread}$$

#### May extend to:

$$r_d = \text{RFR} + \text{Default Spread}_{\text{Country}} + \text{Default Spread}_{\text{Company}}$$

# COST OF DEBT

## Estimating the cost of debt

### Method D)

Cost of net debt:

$$r_{d(\text{net debt})} = \frac{r_{d\text{gross debt}} \times \text{Debt}_{\text{gross}} - r_f \times \text{Cash}}{\text{Debt}_{\text{gross}} - \text{Cash}}$$

$$r_{d(\text{net debt})} = \frac{7\% \times 800 - 3\% \times 200}{800 - 200} = 8.33\%$$

Debt = 800

Cash = 200

RFR = 3.0%

Rd = 7.0%

The 8.33% should be used in the valuation as the cost of debt.

Lenders will account for the firm's cash holdings when setting the cost of debt.



# 3

## WACC

### EQUITY VALUATION

# WACC

## WACC: Weighted Average Cost of Capital

$$D + E + PS = V$$

$$WACC = \frac{E}{V} \times r_e + \frac{D}{V} \times r_d \times (1 - T_c) + \frac{PS}{V} \times r_{ps}$$

Most companies only have common equity (E), although some may also issue preferred shares (PS)

Simplifying, the WACC represents the expected return on an *alternative* investment with identical risk.

**Debt:** use market values (e.g., traded bonds) when available and include all interest-bearing obligations (short-term as well as long-term).

# WACC

## WACC: Weighted Average Cost of Capital

Use **gross debt** or **net debt**? There is **no consensus**...different rationales apply.

### Caveats of using net debt:

- Excess cash not used to pay debt (e.g., technological companies);
- Risk and yield for cash is different than for the debt;
- Taxes on interest paid are the same as taxes on interest received?;
- Cash holdings are volatile from one period to the other (e.g., changes in CAPEX);
- How to adjust from EV to P?
- Net debt can be negative (if so, use net debt = 0, and consider de excess cash as you would in using gross debt);
- Requires that cash balances increases as the firm value increases (maintain D/V).

Want to use gross Debt? Can account for CF's generated by cash & equivalents.

# WACC

## WACC: Weighted Average Cost of Capital

Use **gross debt** or **net debt**? There is **no consensus**...different rationales apply.

Options	Gross Debt	Net Debt
$\beta_L$	Unlevered beta is levered using <b>Gross D/E</b>	Unlevered beta is levered using <b>Net Debt/E</b>
<b>Cost of Capital</b>	D/V used is based on Gross Debt	D/V is used is based on Net Debt
<b>Treatment of Cash and Debt</b>	Cash is <b>added</b> to value of operating assets and Gross Debt is subtracted to get to equity value	Cash is <b>not added back</b> to operating assets and Gross Debt is subtracted to get to equity value

# WACC

## WACC: Weighted Average Cost of Capital

**Tax rate:** if the estimated effective tax rate is not sustainable and is instable, use the company's marginal income tax rate.

**Weights:** use **market values** and **target weights** (terminal period), instead of book value-weights for equity and debt.

Options	Forecasted Period	Terminal Period
<b>Option A)</b>	Target weights	Target weights
<b>Option B)</b>	Market values moving backwards	Target weights

# WACC

## WACC: Weighted Average Cost of Capital

**Weights:** use **market values** and **target weights** (terminal period), instead of book value-weights for equity and debt.

	2018	2019	2020	2021	2022	2023	2024
<b>FCFF</b>	40,381	47,701	56,348	66,562	78,627	92,880	Terminal
<b>Re</b>	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	
<b>Rd(1-t)</b>	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
<b>EV</b>	1,535,806	1,600,612	1,660,972	1,717,160	1,766,613	1,806,938	1,714,058
<b>MV Debt</b>	907,869	949,506	1,010,337	1,025,759	1,049,865	1,067,166	
	59.1%	59.3%	60.8%	59.7%	59.4%	59.1%	
<b>WACC</b>	7.04%	7.03%	6.96%	7.01%	7.03%	7.05%	
<b>Cash</b>	76,806						
<b>Equity</b>	704,742						
		<b># Shares</b>		100,000			
		<b>Price</b>		7.05			

**Using target D/V**

D/V target	60.0%
WACC target	7.00%
g	1.50%

**EV 2023**

$EV_{23} = FCFF_{23} + \frac{FCFF_{23}(1+g)}{WACC_{target} - g}$

**Move Backwards**

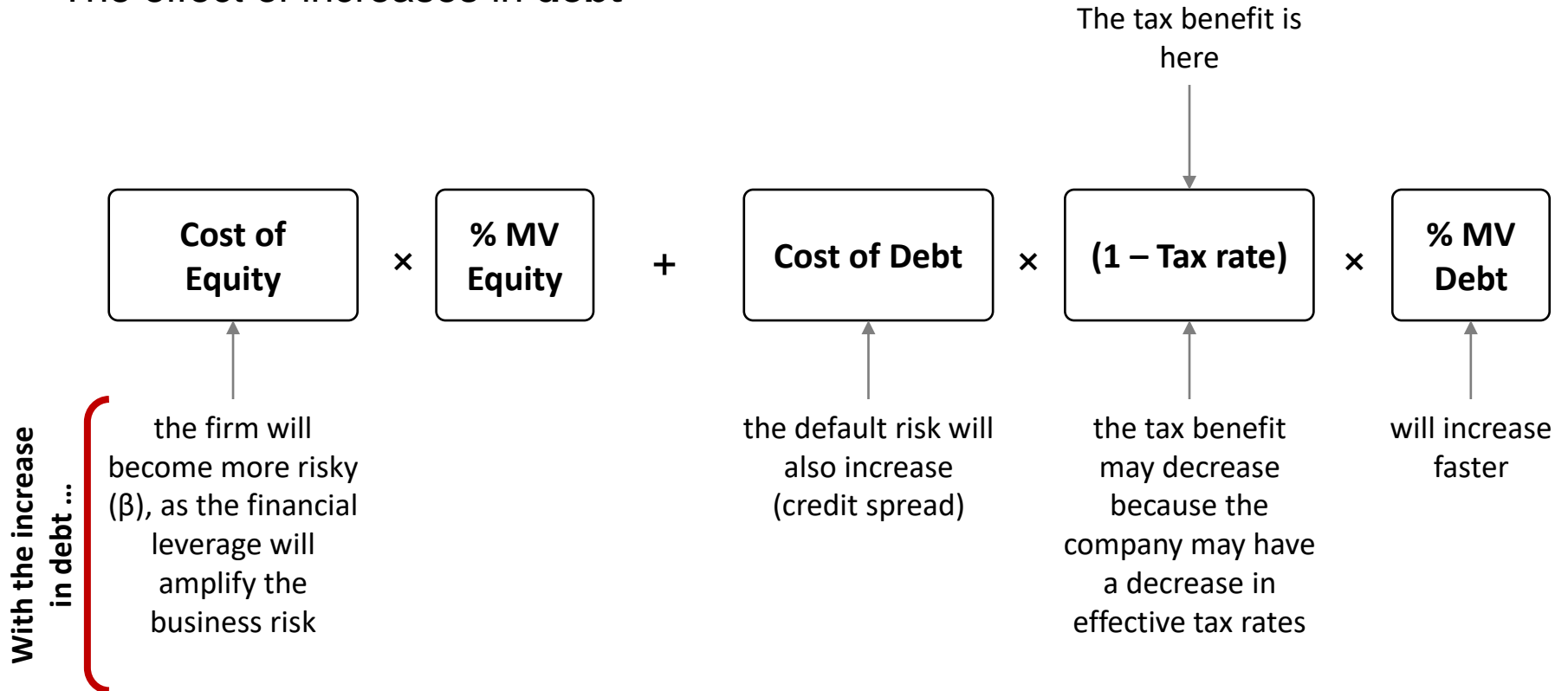
Estimated considering EV by 2023

Price is for 2017YE. We assume that reported net debt as of 2017YE are the same as for 2018YE.

# WACC

## WACC: Weighted Average Cost of Capital

The effect of increases in **debt**



# WACC

## WACC: Weighted Average Cost of Capital

### The effect of dividends

